# The Future of Quant Equity

By *Daniel Taylor – Man Numeric*: Quantitative equity investing is having a bit of a mid-life crisis. Will the same approach that has worked for many of us for several decades continue to work in the future?

### Introduction

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Quantitative equity investing is having a bit of a mid-life crisis. Notwithstanding 2021, some of the most popular quantitative strategies have recently fallen on tough times. Will the same approach that has worked for many of us for several decades continue to work in the future? In a world of seemingly unlimited data and far more computing power than many of us could have imagined decades ago, what tenets of the process should we retain? Here, we endeavor to lay out a path forward and highlight what we need to do better.

Our focus will be on what we believe to be among the most commonly implemented quantitative strategies: cross-sectional, generally bottom-up, strategies.¹ Though these sorts of strategies have been around for decades in one form or another, they really started to gain traction and market share starting in the 1990s. Cross-sectionally oriented quants have historically focused on behavioural anomalies, often revolving around notions of Value (over-reaction) and Momentum (under-reaction). Other types of approaches have also gained popularity, such as Low Volatility or Low Beta strategies. We often attempt to capture phenomena that we believe are pervasive across markets and over time in a systematic and repeatable fashion.

Typically, quant equity strategies are heavily backtest-driven<sup>2</sup> and therefore, at least somewhat backward looking. If one believes the future will look at least somewhat like the past (and often it does!), then a strategy that worked in the past stands a good chance of working in the future. We also know that there will be periods of time when certain strategies are not effective. And conveniently, we are often convinced that those periods often provide the best prospective opportunities! The research process generally consists of generating an insight, backtesting the insight, refining the insight and repeating. If we find that a signal struggles for a period of time, we may conduct additional research to 'fix' the problematic period. Besides signal generation, we also focus heavily on portfolio construction, risk management and execution.

## Where are we Today?

The landscape has become incredibly competitive over the last few decades and there has been widespread adoption of quant factors, strategies and techniques. Much of the last decade has been a challenging environment for many quant equity strategies, especially those that focus on Value, Quality, or Low Risk. And in certain regions (like the US), the performance has raised serious questions about whether some of these strategies even work anymore. We think it is important to distinguish between the cyclical and secular challenges that factors like Value may be facing.

On the cyclical side, quants have likely suffered from increasing knowledge about and usage of some traditional factors. Indeed, one might plausibly suggest (with the benefit of hindsight) that many factor-oriented strategies became too crowded at some point over the last decade.<sup>3</sup> Additionally, there is no question that Value has been out of favour for some time<sup>4</sup> and that Defensive or Low Volatility strategies have more recently fallen out of favour. Some of this cyclicality may be linked to

monetary policy and the interest rate environment, which is difficult to handicap.

Clearly, low nominal and negative real interest rates have had an impact on asset pricing, and while that is useful as a contemporaneous explanation for the performance of some factors, it is not necessarily predictive. The notion that many of these factors tend to be cyclical is a reasonable foundation to be positively disposed towards factor-oriented strategies today, and in fact, appears to be at the core of the arguments of some proponents.

However, there are also significant secular issues at play. The increased power and prevalence of computers today, combined with the amount of time that many of these factors have been in the public domain, raise serious questions about what edge some of these strategies may reasonably be expected to have moving forward. In fact, it appears obvious that simplistic factor-oriented strategies have exhibited significant secular decay over time, and innovation has been necessary to mitigate that headwind.



Figure 1. Fama-French 5-Factor Model + Momentum (Rolling 10-Year Returns). Source: Man Numeric; as of January 2021.

Figure 1 shows the rolling 10-year efficacy of the non-beta factors from the Fama-French 5-factor model plus their Momentum returns.<sup>5</sup> It used to be rare for more than one of these factors to exhibit negative returns; however, over the last decade, many of them have struggled, and the simple average of these five factors has been negative over the last 10+ years. And do note this is also before transaction costs.

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#### Where to from Here?

First, let us categorise three types of quant equity strategies: factor risk premia [FRP], enhanced beta capture [EBC] and true idiosyncratic alpha [TIA]. In our opinion, most quant equity strategies fall into the FRP or EBC categories. Value- or Momentum-oriented strategies fall in the FRP category, while Low Volatility or Risk Parity portfolios fall into the EBC category. The FRP and EBC categories are different in that FRP requires an asset-specific forecast of returns (typically a transformation of one or more factors), while EBC strategies only require a view on risk (volatility and correlation structure).

The stated benefits of these types of strategies are that they may provide attractive returns and/or risk profiles over long periods of time, have meaningful capacity, and capitalise on behavioural or structural biases that are likely to persist over time. TIA is the most difficult type of strategy to build for a number of reasons – to be truly uncorrelated, it will tend to be more niche and less durable. While some of the content in traditional quant equity strategies may have one day actually been TIA, over time it is has morphed into FRP. We believe recognising the difference between true alpha and factor risk premia is important – for investors and allocators alike.

Let us now posit that most quant equity content belongs in the FRP and EBC categories – so what? While many of the concepts within these categories have been shown to be effective over long historical periods, they can often struggle for periods long enough to test an investor's patience. Value has struggled immensely over the last decade as real rates have gone negative in most of the developed world. Low Volatility may have benefitted from a 30-year bull market in bonds as bond-like equities became more attractive, but what will happen to this type of strategy in a stable or rising interest rate environment?

Another issue is that when quant equity strategies work, a lot of capital tends to flow into them which often begets more good returns and flows (note this may be a challenge for any type of investment strategy). Naturally, as more capital attempts to profit from a particular anomaly, prospective profits will fall until a new equilibrium is found. And then the positive feedback loop between performance and flows can quickly reverse (as many factor-oriented strategies have seen over the last few years). Figure 2 shows our estimate of quant market share within the Russell 1000, rising in the mid-2000s (a period of good performance), followed by outflows from quant strategies from 2008 to 2012, and then again from 2018 to 2020.

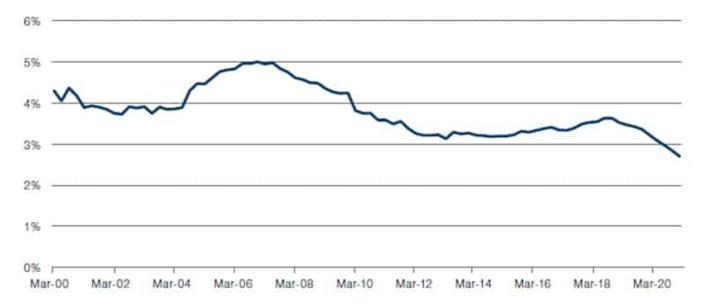


Figure 2. Estimate of Quant Market Share Within Russell 1000. Source: Man Numeric, 13-F filings;

as of December 2020.

Those are two big problems, but the biggest issue may be that quant equity is almost myopically backward looking. Most quantitative strategies rely on backtesting to find out what would have worked in the past, and then convincing oneself it is likely to continue in the future. Often times, the backtests look unreasonably attractive as a fair amount of 'research' may be conducted to mitigate historical paper drawdowns. It feels like it should go without saying, but quants really need to be more forward-looking in our approach to systematic equity investing. This is not to say history is irrelevant – it is merely stating it is one draw from a distribution, and likely a biased one which could create a false sense of security. When something hasn't worked for a period of time, our prior is that it is due for a rebound, not that it doesn't work anymore, because that is what happened historically.

Most quantitative strategies rely on backtesting to find out what would have worked in the past, and then convincing oneself it is likely to continue in the future.

Interestingly, this false sense of security works in good times as well: when a strategy is performing well, it feels like all is right in the world. Both cases introduce the possibility of complacency: we build a repeatable and systematic process and we are reluctant to change it when things are going well (why disrupt a good strategy?) or when things are going poorly (it will snap back).

What about true idiosyncratic alpha? Wherever it exists, it is unlikely to persist indefinitely, and also likely has very limited capacity. The alpha may be generated from an operational advantage, a temporary dislocation in the market, or an insight or dataset that has not been commoditised or popularised. But the nature of true alpha is that it will decay and so monitoring alpha decay and correlation structures are critical. To do this well, and at scale, one needs an excellent platform, process and people.

Increasingly, we believe investors should focus on trying to understand which insights are more commoditised or proprietary. One method to do this would be to cross-sectionally neutralise an alpha by a set of generic factors (for example, the Barra fundamental risk factors). Another method is a technique we call Return Neutralisation, which attempts to neutralise to risk factors by estimating a hedge ratio from the time-series of historical returns. Both methods are attempts to determine how much of the 'alpha' process is real alpha versus what can be explained by generic factors. Figure 3 shows the backtested efficacy of the composite alpha within the Global (developed large cap) universe with and without (ex-16) the Barra fundamental risk factors. In the earlier years in the sample, a significant portion of the paper alpha was actually exposure to several generic fundamental risk factors, while in 2019 and 2020, those generic fundamental risk factors were a material drag.

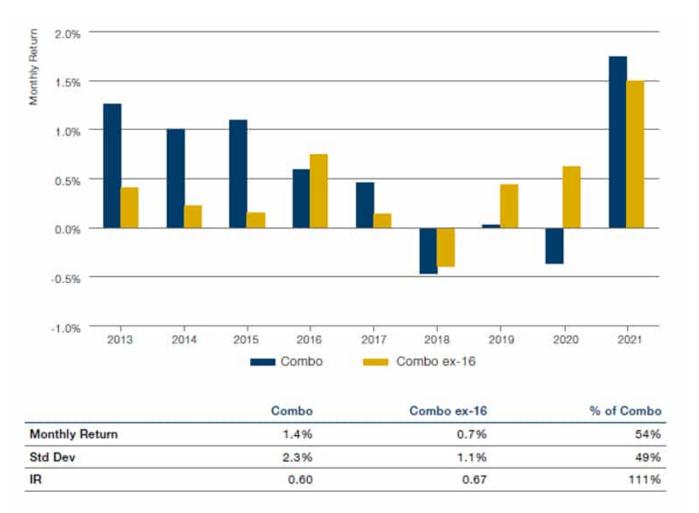


Figure 3. Long/Short Decile Model Spreads. Source: Man Numeric; Between 1 January 2013 and 26 March 2021. Note: All model spread performance shown is gross-of-fees and does not represent the performance of any Man Numeric portfolio or product and should be considered hypothetical. The model spreads shown are long quintile model spreads, (long the top 10% and short in the bottom 10% ranked names) and display the return. These spread returns are instantaneously rebalanced, sector-neutral and do not reflect transactions costs.

From a product development and positioning perspective, it is quite important to understand the value-add proposition and how one is positioned relative to other participants in the marketplace. True alpha is extremely valuable, but not quite as abundant as most of us would like. Fees should be higher and capacity more restrained. That being said, FRP and EBC portfolios can be valuable components to a well-diversified investment program if implemented skillfully and with a focus on minimizing both direct (e.g. fees) and indirect (e.g. transaction costs) drag.

# The Future of Quant

So, what does success look like?

First, success in trading or investing must be process-driven – but that process must be dynamic and flexible. The market and players change over time, and at an increasing rate, and a process that does not acknowledge those changes will struggle to consistently prosper.

Second, we believe it is imperative for us to differentiate between true idiosyncratic alpha and risk premia or portfolio construction-oriented strategies. There are important implications on fees, capacity, risk management, aggressiveness of trading and performance expectations. A factor risk premia strategy packaged as an alpha product is as likely to disappoint as an alpha strategy

packaged as a risk premia-oriented strategy. It will be increasingly important to understand the differences and implement accordingly.

Third, we as quants need to be more forward looking (and less backward looking!). We need to have a view of what the future might look like and either conviction that a certain signal will be relevant going forward or a strict process to tell us when we are wrong: what is different today or tomorrow versus our backtesting period? Everyone has more access to computing power, data, academic research, historical trading strategies and social networks. How does this impact the rationale of a particular strategy?

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Fourth, the price or value of a market or asset does matter. While it is inherently difficult to price or value markets or assets, and there will be periods of time where investors/traders are unbothered by such mundane concerns, having a valuation framework as an input into an investment process should always be relevant (contrary to what some pure growth investors might suggest). The current debate about the relevance of Value or whether or not it is dead is misguided: at a certain price, almost any asset could be attractive or unattractive.

#### **Conclusion**

The essence here is to more clearly define how we think about quant equity. While traditional factor-oriented strategies have prospered (on and off) for decades, we need to better harness our strengths and recognise our weaknesses. To be clear, this is a direction Man Numeric has been strategically moving towards over the last several years, and in fact, have tried to employ historically. Going forward, there is a need to utilise analytical skills to look forward and identify opportunities and then make judgment calls. The rise of passive, the adoption of ESG, the threat of climate change, the challenges of income and wealth inequality, the integration of technology into our daily being and the changing demographics of the world all potentially provide opportunities to apply analytical provess to solve the investment problems of the future in a way that cannot be answered in a backtest.

- 1. Notably we will not be discussing CTA strategies which is something our colleagues at AHL may have a little better insight on.
- 2. A point we will come back to again. And again. And again.
- 3. And potentially in the prior decade, circa 2007.
- 4. At least up until recently...
- 5. Source: https://mba.tuck.dartmouth.edu/pages/faculty/ken.french/ data library.html#Research
- 6. Source: Man Numeric; quarterly 13-F data. Based on a list of ~50 quantitative managers.

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